

Appendix A: 2024 Approved Detailed and Summary Budgets for Mandatory and Non-Mandatory Programs & Services



DRAFT DETAILED & SUMMARY BUDGETS FOR MANDATORY AND NON-MANDATORY PROGRAMS & SERVICES

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
WATERSHED MANAGEMENT SERVICES			
CATEGORY 1 MANDATORY SERVICES - RISKS OF NATURAL HAZARDS			
DEVELOPMENT SERVICES			
MANDATORY/GENERAL LEVY	413,800	393,800	540,750
SELF-GENERATED FEES	519,000	545,000	576,000
	932,800	938,800	1,116,750
WAGES	691,500	662,100	856,000
CONSULTING	-	-	-
SUPPLIES/OFFICE/JANITORIAL	30,700	24,950	29,250
VEHICLE/TRAVEL/EQUIP'T USAGE	26,600	18,500	18,500
CORP SUPPORT/SHARED SVCS	120,000	113,000	143,000
RENT/INS/TAXES/UTILITIES	58,000	64,000	64,000
DUES/MEMBERSHIPS	1,000	1,000	1,000
AUDIT AND LEGAL	5,000	25,000	5,000
SMALL MISC	-	-	-
	932,800	908,550	1,116,750
PLANNING RELATED TO HAZARDS			
MANDATORY/GENERAL LEVY	164,850	111,716	26,650
SELF GENERATED FEES	80,000	127,800	130,000
	244,850	239,516	156,650
WAGES	200,200	143,000	118,500
SUPPLIES/OFFICE/JANITORIAL	1,550	1,650	2,150
VEHICLE/TRAVEL/EQUIP'T USAGE	1,500	500	500
CORP SUPPORT/SHARED SVCS	26,600	24,000	20,500
RENT/INS/TAXES/UTILITIES	15,000	15,000	15,000
	244,850	184,150	156,650
FLOOD /EROSION PROGRAM (\$39 PROV \$)			
MANDATORY/GENERAL LEVY	106,663	125,140	106,083
PROVINCIAL GRANTS	104,417	104,417	104,417
	211,080	229,557	210,500
WAGES	128,900	122,100	111,000
CONSULTING/INFO'N/DATA SVCS	35,500	45,000	50,000
SUPPLIES/OFFICE/JANITORIAL	5,180	4,980	4,000
VEHICLE/TRAVEL/EQUIP'T USAGE	7,000	6,000	6,000
CORP SUPPORT/SHARED SVCS	26,500	26,500	30,500
RENT/INS/TAXES/UTILITIES	8,000	9,000	9,000
CAP MAINT/LOW VALUE ASSETS	-	16,000	-
	211,080	229,580	210,500
OTHER WMS TERM PROJECTS			
MANDATORY/GENERAL LEVY	48,500	100,134	152,500
OTHER GRANTS/USER FEES/RECOVERIES	46,000	-	30,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	24,500	(24,000)	42,000
	119,000	76,134	224,500
DIRECT WAGES	52,000	16,134	60,000
CONSULTING/OUTSIDE ENGINEERING	58,000	58,000	155,000
TRAVEL/VEHICLE/ADMINISTRATION/OVERHEAD	9,000	2,000	9,500
	119,000	76,134	224,500

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
SUMMARY - CATEGORY 1 WMS MANDATORY SERVICES, RISKS OF NATURAL HAZARDS			
MANDATORY/GENERAL LEVY	733,813	730,790	825,983
PROVINCIAL GRANTS	104,417	104,417	104,417
SELF-GENERATED FEES	599,000	672,800	706,000
TRANSFER TO/FROM DEF REVENUES	24,500	(24,000)	42,000
TRANSFER TO/FROM RESERVES	46,000	-	30,000
	1,507,730	1,484,007	1,708,400
WAGES & BENEFITS	1,072,600	943,334	1,145,500
SUPPLIES/SERVICES/OTHER	218,930	265,080	334,900
INTERNAL RECOVERIES FOR SHARED SVCS/FLEET	216,200	190,000	228,000
	1,507,730	1,398,414	1,708,400
SURPLUS/(DEFICIT)	-	85,593	-
MUNICIPAL WATER & EROSION CONTROL PROJECTS (50% PROV \$)			
MUNICIPAL	-	9,773	-
	-	9,773	-
WAGES	-	462	-
CONSULTING/OUTSIDE ENGINEERING	-	6,764	-
TRAVEL/VEHICLE/ADMINISTRATION/OVERHEAD	-	2,547	-
	-	9,773	-
OTHER MUNICIPAL TERM STUDIES/PROJECTS			
MUNICIPAL	(163,200)	(53,695)	-
PROVINCIAL GRANTS	182,000	182,000	-
TRANSFERS (TO)/FROM DEFERRED REVENUES	35,250	-	30,000
	54,050	128,305	30,000
WAGES	47,050	19,055	25,500
CONSULTING/OUTSIDE ENGINEERING	-	108,000	-
TRAVEL/VEHICLE/ADMINISTRATION/OVERHEAD	7,000	3,250	4,500
	54,050	130,305	30,000
SUMMARY CATEGORY 1 MANDATORY SERVICES -WECI PROJECTS AND MUNICIPAL SPECIAL STUDIES			
MUNICIPAL	(163,200)	(43,922)	-
PROVINCIAL GRANTS	182,000	182,000	-
TRANSFER TO/FROM DEF REVENUES	35,250	-	30,000
	54,050	138,078	30,000
WAGES & BENEFITS	47,050	19,517	25,500
CONSTRUCTION/ENGINEERING/SUPPLIES	-	116,311	-
INTERNAL RECOVERIES FOR SHARED SVCS/FLEET	7,000	4,250	4,500
	54,050	140,078	30,000
SURPLUS/(DEFICIT)	-	(2,000)	-

CONSERVATION SERVICES

CATEGORY 1 MANDATORY SERVICES - CONSERVATION LANDS MANAGEMENT

GENERAL PROGRAM OPERATIONS, MANAGEMENT PLANS & LAND STRATEGIES			
MANDATORY/GENERAL LEVY	204,715	234,945	195,400
MUNICIPAL	-	-	-
FEDERAL GRANTS	92,000	92,000	8,000
SELF-GENERATED FEES	-	-	-
	296,715	326,945	203,400
WAGES	256,300	243,220	169,540
ENGINEERING/CONSULTING	-	36,000	-
SUPPLIES/OFFICE/JANITORIAL	5,515	7,260	950
VEHICLE/TRAVEL/EQUIP'T USAGE	3,500	3,900	910
CORP SUPPORT/SHARED SVCS	31,400	35,810	32,000
	296,715	326,190	203,400

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
CONSERVATION AREAS/GREEWAYS/OWNED PROPERTIES MAINTENANCE			
MANDATORY/GENERAL LEVY	775,110	775,110	954,255
FEDERAL GRANTS	-	2,000	-
FOUNDATION & OTHER GRANTS	-	22,500	15,500
SELF-GENERATED USER FEES	81,800	85,997	94,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	-	-	8,500
TRANSFERS TO/FROM RESERVES	20,000	15,000	(10,000)
	876,910	900,607	1,062,255
WAGES	371,500	397,872	493,822
CONSTRUCTION	-	18,500	10,000
ENGINEERING/CONSULTING	17,000	26,500	10,000
SUPPLIES/OFFICE/JANITORIAL	58,110	62,629	58,742
VEHICLE/TRAVEL/EQUIP'T USAGE	90,000	118,440	108,999
PLANT MAT/LANDOWNER GRANTS	5,500	3,366	15,000
CORP SUPPORT/SHARED SVCS	107,600	96,033	139,442
RENT/INS/TAXES/UTILITIES	155,700	182,128	177,901
AUDIT AND LEGAL	-	1,980	15,000
CAP MAINT/LOW VALUE ASSETS	68,000	14,532	29,349
SMALL MISC	3,500	4,208	4,000
	876,910	926,188	1,062,255
CAPITAL OR MAJOR MAINTENANCE/IMPROVEMENT PROJECTS-Mandatory			
MANDATORY/GENERAL LEVY	-	-	10,000
PROVINCIAL GRANTS	-	104,000	400,000
FEDERAL GRANTS	550,000	95,000	80,000
FOUNDATION & OTHER GRANTS	-	-	-
TRANSFERS TO/FROM DEFERRED REVENUES	123,700	3,700	202,000
TRANSFERS TO/FROM RESERVES	397,500	394,750	563,000
	1,071,200	597,450	1,255,000
WAGES	14,250	10,250	13,000
CONSTRUCTION	907,000	418,000	1,025,000
ENGINEERING/CONSULTING/SUB CONTRACTING	93,000	133,000	61,000
CONSTRUCTION SUPPLIES	9,200	4,200	10,000
VEHICLE/TRAVEL/EQUIP'T USAGE	2,000	-	2,000
PLANT MAT/LANDOWNER GRANTS	5,000	-	5,000
CORP SUPPORT/SHARED SVCS	16,750	10,000	19,000
CAP MAINT/LOW VALUE ASSETS	22,000	22,000	118,000
	1,071,200	597,450	1,255,000
TREE PLANTING AND RESTORATION - ERCA LANDS			
MANDATORY/GENERAL LEVY	113,100	82,870	89,700
PROVINCIAL GRANTS	30,000	30,000	-
FEDERAL GRANTS	-	11,775	-
FOUNDATION & OTHER GRANTS	5,000	4,700	-
SELF GENERATED FEES	10,000	18,750	-
	158,100	148,095	89,700
WAGES	72,500	51,000	33,000
CONSTRUCTION	40,000	40,000	-
ENGINEERING/CONSULTING/SUB CONTRACTING	-	17,000	2,000
SUPPLIES/OFFICE/JANITORIAL	4,250	7,100	6,850
VEHICLE/TRAVEL/EQUIP'T USAGE	12,850	4,350	4,350
PLANT MAT/LANDOWNER GRANTS	11,500	12,500	30,500
CORP SUPPORT/SHARED SVCS	17,000	12,000	13,000
	158,100	143,950	89,700

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
FLEET & FIELD EQUIPMENT			
MANDATORY/GENERAL LEVY	-	-	23,200
RECOVERIES/CHARGEBACKS	199,700	216,058	209,200
TRANSFERS TO/FROM RESERVES	153,000	98,000	-
	<u>352,700</u>	<u>314,058</u>	<u>232,400</u>
MAINTENANCE/REPAIRS	65,900	65,900	62,000
FUEL	57,500	57,500	57,500
LICENCES/MISC/SMALL TOOLS	19,300	20,900	20,900
AMORTIZATION	89,000	103,000	103,000
	<u>231,700</u>	<u>247,300</u>	<u>243,400</u>

SUMMARY CATEGORY 1 MANDATORY SERVICES -LAND MGMT, (OWNED) CA OPERATIONS, MAINTENANCE & CAPITAL			
MANDATORY/GENERAL LEVY	1,092,925	1,092,925	1,272,555
MUNICIPAL	-	-	-
PROVINCIAL GRANTS	30,000	134,000	400,000
FEDERAL GRANTS	642,000	200,775	88,000
FOUNDATION & OTHER GRANTS	5,000	27,200	15,500
SELF-GENERATED FEES	291,500	320,805	303,200
TRANSFER TO/FROM DEF REVENUES	123,700	3,700	210,500
TRANSFER TO/FROM RESERVES	570,500	507,750	553,000
	<u>2,755,625</u>	<u>2,287,155</u>	<u>2,842,755</u>
WAGES & BENEFITS	725,450	713,242	716,362
CONSTRUCTION/ENGINEERING/SUPPLIES	1,644,025	1,261,693	1,829,451
INTERNAL RECOVERIES FOR SHARED SVCS/FLEET	265,150	266,143	307,942
	<u>2,634,625</u>	<u>2,241,078</u>	<u>2,853,755</u>
SURPLUS/(DEFICIT)	121,000	46,077	(11,000)

CATEGORY 3 NON MANDATORY SERVICES - ONGOING ERCA CORE CONSERVATION-RELATED PROGRAMS			
LAND SECUREMENT			
NON-MANDATORY LEVY	40,000	40,000	-
TRANSFERS (TO)/FROM LAND ACQ FUND	-	17,500	57,500
	<u>40,000</u>	<u>57,500</u>	<u>57,500</u>
WAGES	5,000	2,500	2,500
PROPERTY	-	-	-
LEGAL, SURVEYING,CONSULTNG	30,000	50,000	50,000
CORP SUPPORT/SHARED SVCS	5,000	5,000	5,000
	<u>40,000</u>	<u>57,500</u>	<u>57,500</u>

RESTORATION/TREE PLANTING PROGRAM - NON ERCA PROPERTIES			
NON-MANDATORY LEVY	75,000	75,000	75,000
PROVINCIAL GRANTS	150,000	50,000	50,000
FEDERAL GRANTS	40,000	160,000	160,000
FOUNDATION & OTHER GRANTS	-	64,000	-
SELF-GENERATED FEES	225,000	202,000	205,000
IN-KIND	10,000	15,000	10,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	107,000	57,800	29,700
	<u>607,000</u>	<u>623,800</u>	<u>529,700</u>
WAGES	207,400	207,400	160,500
CONSTRUCTION	40,000	40,000	-
ENGINEERING/CONSULTING/SUB-CONTRACTING	-	-	-
SUPPLIES/OFFICE/JANITORIAL	18,200	14,200	18,200
VEHICLE/TRAVEL/EQUIP'T USAGE	41,400	58,600	49,000
PLANT MAT/LANDOWNER GRANTS	215,500	214,500	207,500
CORP SUPPORT/SHARED SVCS	65,000	65,000	75,000
RENT/INS/TAXES/UTILITIES	9,000	9,000	9,000
IN KIND SVCS SUPPLIES	10,000	15,000	10,000
CAP MAINT/LOW VALUE ASSETS	500	500	500
	<u>607,000</u>	<u>624,200</u>	<u>529,700</u>

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
HOLIDAY BEACH (OPERATED UNDER MGMT AGREEMENT)			
NON-MANDATORY LEVY	-	-	-
SELF GENERATED	352,600	373,700	399,000
TRANSFERS TO/FROM RESERVES	-	5,500	(13,000)
	<u>352,600</u>	<u>381,200</u>	<u>386,000</u>
WAGES	161,000	197,896	188,700
ENGINEERING/CONSULTING/SUB CONTRACTING	8,500	14,000	3,500
SUPPLIES/OFFICE/JANITORIAL	61,600	62,000	64,800
VEHICLE/TRAVEL/EQUIP'T USAGE	19,000	22,000	25,500
CORP SUPPORT/SHARED SVCS	35,500	35,500	40,500
RENT/INS/TAXES/UTILITIES	44,000	40,000	45,000
MAJOR MAINT/ROADS/VEGETATION	20,500	8,350	17,500
	<u>352,600</u>	<u>380,246</u>	<u>386,000</u>

SUMMARY CATEGORY 3 NON MANDATORY SERVICES - ERCA ONGOING CORE CONSERVATION & HERITAGE PROGRAMS			
NON-MANDATORY LEVY	115,000	115,000	75,000
PROVINCIAL GRANTS	150,000	50,000	50,000
FEDERAL GRANTS	40,000	162,000	160,000
FOUNDATION & OTHER GRANTS	-	64,000	-
SELF-GENERATED FEES	577,600	575,700	604,000
IN-KIND	10,000	15,000	10,000
TRANSFER TO/FROM DEF REVENUES	107,000	75,300	87,200
TRANSFER TO/FROM RESERVES	-	5,500	(13,000)
	<u>999,600</u>	<u>1,062,500</u>	<u>973,200</u>
WAGES & BENEFITS	373,400	407,796	351,700
OTHER OPERATING/SITE SUPPLIES/PROF SERVICES	478,200	500,650	453,000
INTERNAL RECOVERIES FOR SHARED SVCS/FLEET	148,000	153,500	168,500
	<u>999,600</u>	<u>1,061,946</u>	<u>973,200</u>
SURPLUS/(DEFICIT)	-	554	-

CATEGORY 3 NON MANDATORY SERVICES - FEE FOR SERVICE TERM-LIMITED PROJECTS/CONTRACTS			
FEE FOR SERVICE RESTORATION PROJECTS & HABITAT STUDIES			
MUNICIPAL	-	-	-
PROVINCIAL GRANTS	24,000	24,000	-
FEDERAL GRANTS	75,000	75,000	-
FOUNDATION & OTHER GRANTS	68,000	68,000	68,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	(5,000)	(5,000)	-
	<u>162,000</u>	<u>162,000</u>	<u>68,000</u>
WAGES	9,000	9,000	8,000
CONSTRUCTION	70,000	70,000	33,000
ENGINEERING/CONSULTING/SUB-CONTRACTING	57,000	57,000	7,000
SUPPLIES/OFFICE/JANITORIAL	2,000	2,000	2,000
VEHICLE/TRAVEL/EQUIP'T USAGE	500	500	500
PLANT MAT/LANDOWNER GRANTS	15,000	15,000	14,000
CORP SUPPORT/SHARED SVCS	8,500	8,500	3,500
RENT/INS/TAXES/UTILITIES	-	-	-
	<u>162,000</u>	<u>162,000</u>	<u>68,000</u>

FEE FOR SERVICE PROPERTY MAINTENANCE/MANAGEMENT			
SELF-GENERATED FEES	12,000	13,500	31,200
	<u>12,000</u>	<u>13,500</u>	<u>31,200</u>
WAGES	6,600	6,600	12,500
VEHICLE/TRAVEL/EQUIP'T USAGE	2,700	2,700	5,800
CORP SUPPORT/SHARED SVCS	2,300	2,000	4,700
RENT/INS/TAXES/UTILITIES	400	400	6,400
SMALL MISC	-	1,800	1,800
	<u>12,000</u>	<u>13,500</u>	<u>31,200</u>

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
SUMMARY CATEGORY 3 NON MANDATORY SERVICES - FEE FOR SERVICE CONTRACTS/TERM LIMITED PROJECTS			
MUNICIPAL	-	-	-
PROVINCIAL GRANTS	24,000	24,000	-
FEDERAL GRANTS	75,000	75,000	-
FOUNDATION & OTHER GRANTS	68,000	68,000	68,000
SELF-GENERATED FEES	12,000	13,500	31,200
TRANSFER TO/FROM DEF REVENUES	(5,000)	(5,000)	-
	174,000	175,500	99,200
WAGES & BENEFITS	15,600	15,600	20,500
CONSTRUCTION/SUPPLIES/OTHER	144,400	146,200	64,200
INTERNAL RECOVERIES FOR SHARED SVCS/FLEET	14,000	13,700	14,500
	174,000	175,500	99,200
SURPLUS/(DEFICIT)	-	-	-

WATERSHED RESEARCH

CATEGORY 1 MANDATORY SERVICE - DRINKING WATER SOURCE PROTECTION AND PROV SURFACE/GROUND WATER MONITORING

MANDATORY/GENERAL LEVY	21,285	21,285	18,350
PROVINCIAL GRANTS	96,900	96,900	114,400
TRANSFERS (TO)/FROM DEFERRED REVENUES	-	8,000	-
	118,185	126,185	132,750
WAGES	94,300	98,150	105,848
SUPPLIES/OFFICE/JANITORIAL	785	500	700
VEHICLE/TRAVEL/EQUIP'T USAGE	1,500	4,000	4,000
CORP SUPPORT/SHARED SVCS	13,500	14,550	14,102
RENT/INS/TAXES/UTILITIES	3,500	3,500	3,500
CAP MAINT/LOW VALUE ASSETS	-	760	-
TOTAL EXPENSES	118,185	126,060	132,750
PER DIEMS/MISC	4,600	4,600	4,600
	118,185	126,060	132,750

CATEGORY 2 MUNICIPAL SERVICES - RISK MANAGEMENT SERVICES (PART IV CWA, 2006)

MUNICIPAL	17,100	14,600	14,600
	17,100	14,600	14,600
WAGES	11,600	9,100	9,100
SUPPLIES/OFFICE/JANITORIAL	500	500	500
VEHICLE/TRAVEL/EQUIP'T USAGE	1,500	1,500	1,500
CORP SUPPORT/SHARED SVCS	1,500	1,500	1,500
RENT/INS/TAXES/UTILITIES	2,000	2,000	2,000
	17,100	14,600	14,600

CATEGORY 3 NON MANDATORY SERVICE - ONGOING ERCA CORE WATER QUALITY/RESEARCH PROGRAM

WATERSHED WATER QUALITY PROGRAM

NON-MANDATORY LEVY	-	-	25,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	35,200	40,000	43,955
	35,200	40,000	68,955
WAGES	16,500	18,650	30,995
CONSULTING/SUB CONTRACTING	5,500	12,000	13,000
SUPPLIES/OFFICE/JANITORIAL	1,700	2,750	2,400
VEHICLE/TRAVEL/EQUIP'T USAGE	4,000	8,100	8,060
CORP SUPPORT/SHARED SVCS	4,500	-	10,000
RENT/INS/TAXES/UTILITIES	2,500	2,500	2,000
TECHNICAL EQUIPMENT	500	-	2,500
	35,200	44,000	68,955

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
DEMONSTRATION/CROP RESEARCH FARM			
NON-MANDATORY LEVY	-	-	-
PROVINCIAL GRANTS	30,000	30,000	-
SELF-GENERATED	23,000	9,800	-
	53,000	39,800	-
WAGES	32,500	35,744	-
SUPPLIES/OFFICE/JANITORIAL	4,250	3,200	-
VEHICLE/TRAVEL/EQUIP'T USAGE	4,000	4,000	-
CORP SUPPORT/SHARED SVCS	6,000	5,556	-
RENT/INS/TAXES/UTILITIES	750	1,000	-
DUES/MEMBERSHIPS	500	-	-
	53,000	49,500	-
LANDOWNER STEWARDSHIP PROGRAM			
NON-MANDATORY LEVY	73,000	73,000	-
IN-KIND	20,000	3,500	-
	93,000	76,500	-
WAGES	38,000	54,000	-
SUPPLIES/OFFICE/JANITORIAL	-	300	-
VEHICLE/TRAVEL/EQUIP'T USAGE	-	2,400	-
PLANT MAT/LANDOWNER GRANTS	30,000	12,000	-
CORP SUPPORT/SHARED SVCS	4,000	5,000	-
RENT/INS/TAXES/UTILITIES	1,000	1,000	-
IN KIND SVCS SUPPLIES	20,000	3,500	-
	93,000	78,200	-
SUMMARY CATEGORY 3 NON MANDATORY SERVICES - ERCA ONGOING WATER QUALITY/ RESEARCH PROGRAMS			
NON-MANDATORY LEVY	73,000	73,000	25,000
PROVINCIAL GRANTS	30,000	30,000	-
SELF-GENERATED	23,000	9,800	-
IN-KIND	20,000	3,500	-
TRANSFER TO/FROM DEF REVENUES	35,200	40,000	43,955
	181,200	156,300	68,955
WAGES & BENEFITS	87,000	108,394	30,995
SUPPLIES/TECH SERVICES/EQUIP'T	71,700	38,350	19,960
INTERNAL RECOVERIES FOR SHARED SVCS/FLEET	22,500	24,956	18,000
	181,200	171,700	68,955
SURPLUS/(DEFICIT)	-	(15,400)	-
CATEGORY 3 NON MANDATORY SERVICES - TERM LIMITED GRANT-FUNDED/FEE-FOR-SERVICE PROJECTS/STUDIES			
DETROIT RIVER CANADIAN CLEANUP			
PROVINCIAL GRANTS	73,500	73,500	90,000
FEDERAL GRANTS	70,000	70,000	75,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	25,800	32,800	15,500
	169,300	176,300	180,500
WAGES	131,200	138,200	137,500
ENGINEERING/CONSULTING	-	-	-
SUPPLIES/OFFICE/JANITORIAL	4,400	4,400	2,600
VEHICLE/TRAVEL/EQUIP'T USAGE	300	300	1,000
PLANT MAT/LANDOWNER GRANTS	10,000	10,000	10,000
CORP SUPPORT/SHARED SVCS	21,000	21,000	27,000
RENT/INS/TAXES/UTILITIES	2,400	2,400	2,400
CAP MAINT/LOW VALUE ASSETS	-	-	-
	169,300	176,300	180,500
OTHER WATER QUALITY STUDIES (FED\$ & PROV\$)			
PROVINCIAL GRANTS	23,484	24,889	-
FEDERAL GRANTS	145,000	145,000	-
OTHER	(10,000)	(10,000)	-
IN-KIND	-	462	-
TRANSFERS (TO)/FROM DEFERRED REVENUES	55,800	50,439	-
	214,284	210,790	-

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
WAGES	72,784	65,996	-
CONSULTING/SUB CONTRACTING	46,800	48,241	-
SUPPLIES/OFFICE/JANITORIAL	8,000	5,211	-
VEHICLE/TRAVEL/EQUIP'T USAGE	4,200	847	-
PLANT MAT/LANDOWNER GRANTS	70,000	70,822	-
CORP SUPPORT/SHARED SVCS	12,500	14,418	-
IN KIND SVCS SUPPLIES	-	462	-
TECHNICAL EQUIPMENT	-	4,793	-
	214,284	210,790	-

OTHER WATER QUALITY FEE FOR SERVICE (SAMPLING/DATA/ANALYSIS)			
FEDERAL GRANTS	42,975	43,670	27,100
SELF-GENERATED	-	-	-
TRANSFERS (TO)/FROM DEFERRED REVENUES	-	1,500	-
	42,975	45,170	27,100

WAGES	31,900	32,959	19,500
CONSULTING/SUB CONTRACTING	500	1,900	-
SUPPLIES/OFFICE/JANITORIAL	1,500	1,500	1,500
VEHICLE/TRAVEL/EQUIP'T USAGE	2,675	3,093	2,600
CORP SUPPORT/SHARED SVCS	5,700	5,218	3,000
RENT/INS/TAXES/UTILITIES	700	500	500
	42,975	45,170	27,100

SUMMARY CATEGORY 3 NON MANDATORY SERVICES - TERM LIMITED GRANT-FUNDED/FEE-FOR-SERVICE PROJECTS/STUDIES			
PROVINCIAL GRANTS	96,984	98,389	90,000
FEDERAL GRANTS	257,975	258,670	102,100
SELF-GENERATED	(10,000)	(10,000)	-
IN-KIND	-	462	-
TRANSFER TO/FROM DEF REVENUES	81,600	84,739	15,500
	426,559	432,260	207,600
WAGES & BENEFITS	235,884	237,155	157,000
SUBSIDIES/MATERIALS/TECH SVCS/EQUIP'T	144,400	150,411	17,600
INTERNAL RECOVERIES FOR SHARED SVCS/FLEET	46,275	44,694	33,000
	426,559	432,260	207,600
SURPLUS/(DEFICIT)	-	-	-

COMMUNITY SERVICES

GENERAL SERVICES			
CORPORATE COMMUNICATIONS			
MANDATORY/GENERAL LEVY	181,600	184,623	200,900
FOUNDATION & OTHER GRANTS	5,000	(13,000)	5,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	15,000	15,000	-
	201,600	186,623	205,900
WAGES	178,500	162,500	188,000
CONSULTING	10,000	10,000	5,000
SUPPLIES/OFFICE/JANITORIAL	12,400	12,400	12,200
VEHICLE/TRAVEL/EQUIP'T USAGE	250	250	250
CAP MAINT/LOW VALUE ASSETS	450	450	450
	201,600	185,600	205,900

CATEGORY 3 NON MANDATORY SERVICES - ONGOING ERCA STAKEHOLDER ENGAGEMENT, OUTREACH & EDUCATION			
OUTDOOR & CONSERVATION EDUCATION			
NON-MANDATORY LEVY	-	-	-
FOUNDATION & OTHER GRANTS	40,000	44,500	45,000
SELF-GENERATED	24,000	17,000	25,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	-	10,000	30,330
	64,000	71,500	100,330

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
WAGES	51,350	57,000	73,500
SUPPLIES/OFFICE/JANITORIAL	1,970	1,970	2,750
VEHICLE/TRAVEL/EQUIP'T USAGE	1,080	2,480	2,480
CORP SUPPORT/SHARED SVCS	8,000	8,000	13,000
RENT/INS/TAXES/UTILITIES	1,600	1,600	1,600
CAP MAINT/LOW VALUE ASSETS	-	-	7,000
	64,000	71,050	100,330

OUTREACH & ENGAGEMENT

NON-MANDATORY LEVY	34,150	34,150	57,150
FOUNDATION & OTHER GRANTS	10,000	21,300	24,000
TRANSFERS (TO)/FROM DEFERRED REVENUES	20,000	20,000	-
	64,150	75,450	81,150

WAGES	35,100	48,700	44,500
SUPPLIES/OFFICE/JANITORIAL	3,350	4,163	3,000
VEHICLE/TRAVEL/EQUIP'T USAGE	4,200	3,200	4,000
PARTNER GRANTS/PLANT MATERIAL	9,000	9,000	15,000
CORP SUPPORT/SHARED SVCS	10,000	10,000	12,000
RENT/INS/TAXES/UTILITIES	2,000	2,400	2,400
CAP MAINT/LOW VALUE ASSETS	500	500	250
	64,150	77,963	81,150

JOHN R PARK HOMESTEAD MUSEUM OPERATIONS AND EDUCATIONAL PROGRAMMING

MANDATORY/GENERAL LEVY	-	-	-
CW~GS LEVY	150,962	150,962	160,112
PROVINCIAL GRANTS	23,688	23,688	23,688
FEDERAL GRANTS	6,000	14,000	9,000
FOUNDATION & OTHER GRANTS	26,500	24,750	28,750
SELF-GENERATED FEES	109,000	118,300	134,000
TRANSFERS (TO)/FROM RESERVES	(15,000)	(15,000)	(15,000)
	301,150	316,700	340,550

WAGES	189,000	190,550	223,000
SUPPLIES/OFFICE/JANITORIAL	43,850	52,950	50,750
VEHICLE/TRAVEL/EQUIP'T USAGE	3,300	700	1,450
CORP SUPPORT/SHARED SVCS	25,000	30,000	30,250
RENT/INS/TAXES/UTILITIES	38,500	38,500	34,200
CAP MAINT/LOW VALUE ASSETS	1,000	600	600
	301,150	314,100	340,550

SUMMARY CATEGORY 3 NON MANDATORY SERVICES - COMMUNITY OUTREACH, EDUCATION & JRPB MUSEUM OPERATIONS

MANDATORY/GENERAL LEVY	-	-	-
NON-MANDATORY LEVY	185,112	185,112	217,262
PROVINCIAL GRANTS	23,688	23,688	23,688
FEDERAL GRANTS	6,000	14,000	9,000
FOUNDATION & OTHER GRANTS	76,500	84,750	93,750
SELF-GENERATED FEES	133,000	141,100	163,000
TRANSFER TO/FROM DEF REVENUES	20,000	30,000	30,330
TRANSFER TO/FROM RESERVES	(15,000)	(15,000)	(15,000)
	429,300	463,650	522,030

WAGES & BENEFITS	275,450	296,250	341,000
OTHER OPERATING/SITE SUPPLIES/PROF SERVICES	105,850	113,063	118,980
INTERNAL RECOVERIES FOR SHARED SVCS/FLEET	48,000	53,800	62,050
	429,300	463,113	522,030
SURPLUS/(DEFICIT)	-	537	-

CATEGORY 3 NON MANDATORY SERVICES - FUNDRAISING/COMMUNITY EVENTS & GRANT FUNDED TERM PROJECTS

FEDERAL GRANTS	329,000	329,476	-
FOUNDATION & OTHER GRANTS	30,000	49,000	-
SELF-GENERATED	-	18,000	-
TRANSFERS (TO)/FROM DEFERRED REVENUES	(20,000)	(24,000)	24,000
	339,000	372,476	24,000

WAGES	60,450	75,666	9,000
TREES/SUPPLIES	278,550	298,903	15,000
	339,000	374,569	24,000

CORPORATE SERVICES (GENERAL SERVICES)

GENERAL SERVICES- CORPORATE & SUPPORT FUNCTIONS

ADMINISTRATION, GOVERNANCE, RISK, COMPLIANCE, HR, FINANCE & IM/IT

MANDATORY/GENERAL LEVY	540,500	540,500	433,300
RECOVERIES/CHARGEBACKS	596,400	590,000	661,000
INTEREST & INVESTMENT INCOME	105,000	255,000	210,000
OTHER	-	1,500	1,400
TRANSFERS (TO)/FROM DEFERRED REVENUES	-	(25,000)	-
TRANSFERS (TO)/FROM RESERVES	-	(50,000)	(44,000)
	1,241,900	1,312,000	1,261,700

WAGES	865,000	848,000	900,500
MEMBER EXPENSES/CO DUES	55,500	60,500	58,500
AUDIT/LEGAL/CONSULTING	54,000	29,000	30,000
SUPPLIES/EQUIPT/NETWORK	93,400	97,300	112,700
OCCUPANCY/PHONE	150,000	148,000	138,500
TRAVEL & BD/STAFF MEETINGS	2,000	4,500	5,500
RETIREE BENEFITS	22,000	20,000	16,000
	1,241,900	1,207,300	1,261,700

CORPORATE SPECIAL PROJECTS (RECORDS/IS/IT)

MANDATORY/GENERAL LEVY	-	-	20,000
TRANSFERS FROM DEF REVENUES	-	-	25,000
TRANSFERS FROM RESERVES	-	-	45,000
	-	-	90,000

WAGES	-	-	10,000
CONSULTING/OTHER	-	-	80,000
	-	-	90,000

RESERVES- MANDATORY PROGRAMS

MANDATORY/GENERAL LEVY	325,000	325,000	200,000
TRANSFER TO/FROM RESERVES	(325,000)	(325,000)	(200,000)
	-	-	-

SUMMARY CORPORATE SERVICES

MANDATORY/GENERAL LEVY	865,500	865,500	653,300
RECOVERIES/CHARGEBACKS	596,400	590,000	661,000
INTEREST	105,000	255,000	210,000
OTHER	-	1,500	1,400
TRANSFER TO/FROM DEF REVENUES	-	(25,000)	25,000
TRANSFER TO/FROM RESERVES	(325,000)	(375,000)	(199,000)
	1,241,900	1,312,000	1,351,700

WAGES & BENEFITS	865,000	848,000	910,500
OTHER OPERATING/SUPPLIES/PROF SERVICES	376,900	359,300	441,200
	1,241,900	1,207,300	1,351,700
SURPLUS/(DEFICIT)	-	104,700	-

NON MANDATORY SERVICES- ESSEX REGION CONSERVATION GOVERNANCE & FINANCE SUPPORTS

FOUNDATION SUPPORT GRANT	55,000	55,000	55,000
ERCF-RELATED WAGE SUPPORTS	55,000	55,000	55,000
NET FINANCIAL SUPPORT OF/(PROVIDED BY) ERCF	-	-	-

RESERVES- NON-MANDATORY PROGRAMS

NON-MANDATORY LEVY	500,000	500,000	-
TRANSFER TO/FROM RESERVES	(500,000)	(500,000)	-
	-	-	-

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
BUDGET SUMMARY OF PROGRAMS & SERVICES BY CATEGORY			
General Services (Administration, Finance, Human Resources, IT, & Communications)			
Municipal Levies/Cost Apportionment	722,100	725,123	654,200
Self-generated/Other grants	110,000	243,500	216,400
Shared and corporate services recoveries	596,400	590,000	661,000
Deferred Revenue Transfers	15,000	(10,000)	25,000
Reserve transfers	-	(50,000)	1,000
Total revenues - general/administrative programs & services	1,443,500	1,498,623	1,557,600
Wages & benefits	1,065,500	1,030,500	1,114,500
Office supplies & expenses - other ERCA programs	15,400	17,400	19,900
Occupancy, taxes & utilities	151,000	148,500	139,500
Equipment, software/hardware & website	73,050	71,950	79,750
Technical & sub-contracted services/consulting	35,000	13,000	89,000
Insurance	9,000	9,000	9,000
Audit & Legal	29,000	29,000	29,000
Dues & memberships	43,800	44,300	43,800
Travel, training & professional development	4,750	8,250	13,750
Board ,committee & meeting expenses	16,000	19,000	17,500
Bank, credit card charges and interest	1,000	2,000	1,900
Total operational expenses -general/administrative	1,443,500	1,392,900	1,557,600
Total Surplus/(Deficit) -General/Administrative Programs & Services	-	105,723	-
Category 1 Mandatory Programs & Services associated with Risks of Hazards, Lands & DWSP			
Total municipal cost apportionment associated with mandatory programs & services	2,173,023	2,170,000	2,306,888
Municipal special project	(163,200)	(43,922)	-
Other Government \$	505,317	519,092	226,817
Self-generated/Other grants	695,800	804,747	815,500
Shared services recoveries - Non-Mandatory Programs	73,700	75,258	78,200
Deferred Revenue Transfers	59,750	(16,000)	80,500
Reserve transfers	(106,000)	(212,000)	(180,000)
Total revenues associated with mandatory programs & services	3,238,390	3,297,175	3,327,905
Operational Expenses associated with mandatory services			
Wages & benefits	1,925,150	1,763,993	1,980,210
Construction	40,000	58,500	10,000
Plant material	17,000	15,866	45,500
Site & operational supplies/services - Conservation Areas	60,550	94,709	51,911
Office supplies & expenses - other ERCA programs	10,465	13,577	10,000
Occupancy, taxes, utilities & waste removal	150,010	170,291	166,321
Maintenance, repairs & security-sites	70,750	18,485	36,994
Maintenance, repairs & supplies-fleet/equipment	119,400	121,000	121,000
Equipment, software/hardware & website	18,365	26,410	14,620
Technical & sub-contracted services/consulting	97,000	259,264	210,500
Insurance	129,700	137,767	137,967
Audit & Legal	5,000	26,980	20,000
Dues & memberships	1,500	1,750	1,500
Travel, training & professional development	6,500	11,005	6,198
Board ,committee & meeting expenses	4,600	4,600	4,600
Bank, credit card charges and interest	13,800	12,040	12,040
Fleet/Equipment replacement	210,000	185,000	92,000
Allocated corporate recoveries	358,600	328,143	406,544
Total operational expenses -mandatory programs	3,238,390	3,249,380	3,327,905
Operating surplus/(Deficit) - mandatory programs/services	-	47,795	-
Capital projects associated with Category 1 Programs & Services			
Total municipal cost apportionment associated with capital projects/infrastructure	-	-	10,000
Transfers from Infrastructure Reserve	397,500	394,750	563,000
Grants from ERCF/Other funders	656,700	185,700	682,000
Total revenues associated with capital projects/infrastructure	1,054,200	580,450	1,255,000
Construction/engineering-ERCA capital projects (transferred to TCA at y/e)	1,040,700	570,950	1,242,000
Wages	13,500	9,500	13,000
Capitalized Infrastructure replacement			
Total ERCA infrastructure investment	1,054,200	580,450	1,255,000
Surplus/(Deficit) - Capital Projects	-	-	-

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
Category 3 Non-Mandatory Programs & Services			
On-going recurring core watershed programs & services			
Municipal cost apportionment	873,112	873,112	317,262
Other Government \$	249,688	279,688	242,688
Self-generated/Other grants	895,100	948,850	925,750
Deferred Revenue Transfers	162,200	145,300	161,485
Reserve Transfers	(515,000)	(509,500)	(28,000)
Total revenues-ongoing non-mandatory programs & services	1,665,100	1,737,450	1,619,185
Expenses associated with ERCA ongoing non-mandatory programs & services			
Wages & benefits	791,350	867,940	778,695
Construction& consulting engineering	65,000	85,000	45,000
Plants, removals and landowner subsidies	254,500	235,500	222,500
Supplies	96,807	101,870	100,450
Maintenance, repairs & security	32,200	34,800	28,150
Occupancy, taxes, utilities & waste removal	75,053	68,003	65,400
Equipment, software/hardware & website	16,400	12,450	37,800
Lab, data, technical & sub-contracted services	19,000	26,000	16,500
Insurance	42,350	43,800	41,300
Audit & legal	5,000	5,000	5,000
Dues & memberships	4,650	4,150	4,150
Travel, training & professional development	2,590	2,690	2,390
Board ,committee & meeting expenses	-	300	300
Bank, credit card charges and interest	11,700	13,500	13,000
In-kind supplies & services	30,000	18,500	10,000
Land acquisition & acquisition assistance	-	-	-
Land acquisition	-	-	-
Shared services allocations	218,500	232,256	248,550
Other misc. supplies	-	-	-
	1,665,100	1,751,759	1,619,185
svcs	-	(14,309)	-
Category 3 Non-Mandatory Programs & Services			
Term-limited projects with special grants and fixed terms			
Municipal Special Project/Fee For Service	-	-	-
Other Government \$	782,959	785,535	192,100
Self-generated/Other grants	100,000	138,962	99,200
Deferred Revenue Transfer	56,600	55,739	39,500
Total Revenues associated with term limited 3rd-party funded projects & services	939,559	980,236	330,800
Expenses associated with term limited 3rd-party funded projects & services			
Wages & benefits	311,934	328,420	186,500
Construction& consulting engineering	330,300	299,480	40,000
Plants, removals and landowner subsidies	99,500	97,322	34,000
Program supplies-	45,500	77,954	5,000
Occupancy, taxes, utilities & waste removal	600	600	5,000
Equipment, software/hardware & website	58,400	86,028	1,800
Lab, data, technical & sub-contracted services	14,800	17,075	1,800
Insurance, audit & legal	3,500	3,300	4,300
Travel, training & professional development	500	182	900
Bank, credit card charges and interest	-	-	-
In-kind supplies & services	-	462	-
Shared services allocations	74,525	71,505	51,500
Other supplies	-	-	-
	939,559	982,329	330,800
Surplus/(Deficit) assoc. with term limited 3rd party funded projects & services	-	(2,093)	-
Capital projects associated with Category 3 Non-Mandatory Programs & Services			
Transfers from Infrastructure Reserve	179,000	316,000	370,000
Grants from ERCF/Other funders	159,500	159,500	-
Total revenues - Cat 3 capital projects/infrastructure	338,500	475,500	370,000
Construction/engineering-ERCA capital projects (transferred to TCA at y/e)	327,750	464,750	357,500
Wages	10,750	10,750	12,500
Capitalized Infrastructure replacement	-	-	-
Total expenses- Cat 3 capital projects/infrastructure	338,500	475,500	370,000
Surplus/(Deficit) - Cat 3 capital projects	-	-	-

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
Category 2 Programs & Services (provided on behalf of one or more municipalities through agreement)			
Municipal special project	17,100	14,600	14,600
Total operating revenues - municipal programs & services	17,100	14,600	14,600
Wages & benefits	11,600	9,100	9,100
Office supplies & expenses	500	500	500
Equipment, software/hardware & website	-	-	-
Insurance	2,000	2,000	2,000
Travel, training & professional development	1,500	1,500	1,500
Shared/corporate services	1,500	1,500	1,500
Other	-	-	-
total expenses	17,100	14,600	14,600
Total operating expenses -municipal programs & services	17,100	14,600	14,600
Total Surplus/(Deficit)-Cat 2 Municipal Programs/Services	-	-	-
Cost Apportionment for Mandatory Programs	2,895,123	2,895,123	2,971,088
Cost Apportionment for Non-Mandatory Programs	873,112	873,112	317,262
Total Municipal Cost Apportionment	3,768,235	3,768,235	3,288,350

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES-ALL CATEGORIES

Mandatory cost apportionment	\$ 2,895,123	\$ 2,895,123	\$ 2,971,088
Non-mandatory cost apportionment	873,112	873,112	317,262
Total Municipal Levy	3,768,235	3,768,235	3,288,350
Water & erosion control infrastructure and special projects	(163,200)	(43,922)	-
Risk management services	17,100	14,600	14,600
	3,622,135	3,738,913	3,302,950
Provincial			
Section 39 Flood/Erosion Program	104,417	104,417	104,417
Drinking Water Source Protection	96,900	96,900	114,400
Other (CMOG, SEO etc)	536,672	542,077	563,688
	737,989	743,394	782,505
Federal	1,372,975	1,062,921	359,100
Total Government Transfer Payments & Fees-For-Services	5,733,099	5,545,228	4,444,555
Other revenues			
Permit and applicant fees - mandatory services	599,000	672,800	706,000
Admissions, program fees & other services	744,300	752,347	799,600
Leases & property rentals	83,100	84,000	94,000
Donations and other grants			
General	51,500	126,500	15,000
Essex Region Conservation Foundation grants	218,000	256,450	222,250
In-kind contributions	30,000	18,962	10,000
Interest income	105,000	255,000	210,000
Total other revenues	1,830,900	2,166,059	2,056,850
Transfers from/(to) deferred revenues	506,750	268,239	508,485
Interdepartmental recoveries	796,100	806,058	870,200
TOTAL REVENUES	\$ 8,866,849	\$ 8,785,584	\$ 7,880,090
EXPENSES BY CLASSIFICATION			
Wages & benefits	4,129,784	4,020,204	4,094,505
Construction-municipal projects	58,000	172,764	155,000
Construction-special grant projects	357,800	321,993	42,000
Construction-ERCA capital projects	1,328,300	1,090,800	1,491,000
Plant material, removals and landowner subsidies-special grant projects	352,000	334,822	262,000
Plant material, removals and landowner subsidies - ERCA operations	24,000	13,866	45,000
Program supplies- special grant projects	48,485	54,162	41,850
Site & operational supplies - Conservation Areas	133,450	137,209	136,761
Office supplies & expenses - other ERCA operations	63,487	99,339	34,150
Occupancy, taxes, utilities & waste removal	375,663	386,894	375,221
Maintenance, repairs & security-sites	103,950	53,785	66,144
Maintenance, repairs & supplies-fleet/equipment	119,400	121,000	121,000
Equipment, software/hardware & website - special grant projects	59,900	87,538	5,300

	2023 BUDGET	2023 PROJECTION	2024 DRAFT BUDGET
Equipment, software/hardware & website - ERCA operations	107,515	110,500	223,670
Lab, data, technical & sub-contracted services - special grant	57,800	77,141	13,000
Lab, data, technical & sub-contracted services - ERCA operations	74,500	96,478	68,800
Insurance	186,550	195,867	194,567
Audit, legal & consulting services	84,000	92,923	143,000
Dues & memberships	49,950	50,200	49,450
Travel, training & professional development	14,340	22,127	23,238
Board ,committee & meeting expenses	20,600	23,900	22,400
Bank, credit card charges and interest	26,500	27,540	26,940
In-kind supplies & services	30,000	18,962	10,000
Land acquisition & acquisition assistance	-	-	-
Amortization	375,500	389,500	393,500
Internal recoveries included in revenues	806,375	792,704	869,094
TOTAL EXPENSES	\$ 8,987,849	\$ 8,792,218	\$ 8,907,590

Total Revenues	8,866,849	8,785,584	7,880,090
Total Expenses	8,987,849	8,792,218	8,907,590
SURPLUS/(DEFICIT) (ACCRUAL BASIS)	(121,000)	(6,634)	(1,027,500)

ADD/SUBTRACT: NON CASH ITEMS			
Donation of land to ERCA	-	-	-
Gain/loss on asset disposal	-	-	-
Amortization	375,500	389,500	393,500
Transfers from Reserves (Per Schedule)	-	-	-

DEDUCT: CAPITAL ITEMS			
Land acquisition	-	-	-
Purchased fleet/equipment	(210,000)	(185,000)	(92,000)
Infrastructure additions	-	-	-

(DECREASE)/INCREASE IN NET SURPLUS (prior to reserve transfers)	44,500	197,866	(726,000)
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TRANSFER (TO)/FROM RESERVES (Per Schedule)	(44,500)	(60,750)	726,000
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INCREASE/(DECREASE) IN UNRESTRICTED ACCUMULATED OPERATING FUND SURPLUS	\$ -	\$ 137,116	\$ -
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